



**Progress Report and Work Plan
October - December 2003**

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1. This report provides an update of activities carried out under the Multi-Country Demobilization and Reintegration Program (MDRP) since the time of the previous quarterly progress report (July to September 2003). The report is organized by the four main components of the MDRP, namely: (i) national demobilization and reintegration programs; (ii) special projects; (iii) regional activities; and (iv) overall program management. A revised work plan for the period January to March 2004 is also included in this report.

I. National Programs

Angola

2. Implementation of the Angola Demobilization and Reintegration Program (ADRP) has continued to progress during the past quarter with Government support for reintegration efforts through both the Ministry of Agriculture and Ministry of Public Administration, Employment and Social Security. The national counterpart agency, IRSEM, has also continued to use project preparation facility funds to conduct information and sensitization activities, improve beneficiary tracking and program monitoring capacities, and train staff. World Bank financing for the larger-scale reintegration program is set to become effective in early 2004.

Rwanda

3. Implementation of the national program continues to be satisfactory. As of 15 December 2003, a total of 16,877 of combatants have been demobilized under the current phase of the program, of which 13,010 from the Rwanda Defense Forces (RDF) and 3,867 members of Rwandan armed groups. A total of 12,258 ex-FAR soldiers are receiving assistance through the program. Since the end of September, an additional 4,940 ex-combatants are benefiting from the program (2,297 RDF demobilized and 2,417 additional ex-FAR assisted). The MDRP Joint Supervision Mission that visited Rwanda in October 2003, expressed concern about the slow rate of repatriation of members of Rwandan armed groups from the DRC. Since then, however, the general environment for repatriation has improved and as of mid December, 350 ex-combatants were in the demobilization center in Mutobo. The RDRC has held technical discussions with the Ministry of Local Affairs (MINALOC) for the establishment of procedures for the reception, registration, demobilization and reintegration of child soldiers and established a child soldier center in Ruhengeri town.

The RDRC has focused much of its attention on the challenges of reinsertion and reintegration. Benefiting from the support of an MDRP reintegration specialist in November/December, the commission has identified measures to strengthen the program. In addition, the MDRP provided the RDRC with a monitoring and evaluation consultant which has assisted the RDRC in better processing the information already in its possession and in refining monitoring and evaluation procedures for the future. The Rwandan Government is finalizing the details of bilateral support by the German Government to the RDRP, which will be closely tied in with the other support

provided under the MDRP umbrella. Furthermore, DFID and the RDRC are finalizing the terms of reference for a consultant to assist the RDRC are finalizing the terms of reference for a consultant to assist the RDRC with reintegration planning.

Other programs

4. In close collaboration with partners, the MDRP Secretariat has continued to support other national programs currently under preparation.

- Burundi. Preparatory activities for the national Demobilization, Reinsertion and Reintegration Program (DRRP) in Burundi have moved ahead at considerable speed in the last quarter of 2003. The process accelerated as a response to the needs arising from the Government's peace negotiations and to provide an atmosphere of confidence for the negotiating parties. The Government held extensive consultations with its development partners on the draft DRRP.

Government also established a National Commission for Demobilization, Reinsertion and Reintegration (NCDRR), and focused on staffing and equipping the Executive Secretariat of the NCDRR (ES/NCDRR) so as to be able to initiate demobilization activities by March 2004. By the end of the quarter, ES/NCDRR key personnel was in place, and Government was finalizing a draft Letter of Demobilization Policy required for IDA and MDRP funding.

With the support of interested donors and the MDRP Secretariat, Government submitted a proposal for pre-disarmament assistance in the amount of USUSD2.97 million. By the end of the year, these resources had been mobilized with the assistance of the European Commission (EC) and the governments of Belgium, France and the UK. A supervisory committee has been established to oversee, coordinate and monitor the provision of this assistance.

A World Bank and MDRP Secretariat mission visited Burundi from October 20 to December 12, 2003. Following consultations with Government and key MDRP partners in Bujumbura, the mission was upgraded to appraisal. This decision allowed the World Bank to advance Board processing, and thereby accelerate the availability of large-scale IDA and MDRP Trust Fund resources to finance the DRRP.

The MDRP Secretariat has continued to chair and facilitate the Technical Working Group (TWG), which has elaborated the Joint Operations Plan (JOP). The Plan, to be adopted by the Joint Ceasefire Commission (JCC), establishes principles and detailed procedures for all operational matters in the disarmament and demobilization process. The ES/NCDRR and the African Mission in Burundi (AMIB) have established a Joint Operations Center (JOC) to facilitate cooperation during the implementation of initial disarmament and demobilization activities.

- CAR. In keeping with the MDRP Joint Supervision Mission findings, a high level Government delegation provided a detailed presentation during the MDRP Partners' meeting in Kinshasa for a national program to be executed by UNDP as a special project. Partners endorsed the approach and UNDP has continued to support government in the development of this program, building upon earlier institutional structures. It is expected that the program proposal will be submitted to the LAC for review in early 2004.
- Congo. Also during the partners meeting in Kinshasa, the Government of the Republic of Congo formally presented a letter of demobilization policy and suggested that the modalities,

criteria and numbers in its draft national demobilization and reintegration program be reviewed by a team of independent consultants. The terms of reference for this team have been approved by partners and Government in January 2004 and the team selection is underway.

- DRC. The MDRP Joint Supervision Mission held discussions with the various ministries mandated with responsibilities for DDR and highlighted the need for the creation of a national structure for DDR and the selection of a national coordinator. The MDRP mission welcomed the actions taken since the establishment of the transitional government and offered their support to maintain momentum toward the development and implementation of a national demobilization and reintegration program. A field visit to Goma and Bunia allowed mission members to examine the situation on the ground in relation to ongoing demobilization efforts and the challenges of spontaneous disarmament.

During the fourth quarter, the Comité technique de planification et coordination de DDR (CTPC) approved operational guidelines for spontaneous disarmament and community reintegration which provide a framework to address the current situation while the national program is being put in place. Belgium organized a meeting on SSR and DDR prior to the MDRP partners' meeting in November. In December, the Ministries of Defense, Social Welfare and Interior, and the Etat Major carried out a mission to Kinsangani, Kindu, Bunia and Punia, to assess the situation on the ground and made recommendations to the CTPC for further action. During the Consultative Group Meeting in Paris, the Government of the DRC informed donors that three decrees for DDR had been promulgated, namely: Décret no. 03/041 – Création du Comité interministériel chargé de la conception et de l'orientation en matière de DDR; Décret no. 03/042 – Création et organisation et fonctionnement de la Commission nationale de DDR (CONADER); and, Décret no. 03/043 – Création, organisation et fonctionnement du Comité de gestion des fonds de DDR.

- Uganda. The MDRP Joint Supervision Mission discussed with Government the progress made in policy and planning for possible demobilization and reintegration support, however, no further steps have been taken in the reporting period towards demobilization of Ugandan Peoples' Defense Forces (UPDF). Despite some positive regional developments, a number of factors still make it hard to predict the size and timing of a possible demobilization of regular forces. As one of the initial outcomes of the ongoing Defense Review, the Minister of Defense tabled the UPDF Bill in Parliament in early December. The proposed new structure of the army would make it a smaller but more efficient force. Parliamentary discussions on the Bill will take place in early 2004, after which time the implications for possible demobilization will be assessed. The Government Steering Committee to prepare the National Demobilization and Reintegration Program (chaired by the Office of the Prime Minister) has provided guidance to the Amnesty Commission with regard to resettlement and reintegration support to demobilized irregular ex-combatants. Rapid reaction by the Government and several MDRP partners in December permitted the timely provision of resources for ex-rebel groups in a coordinated fashion. The Governments of Denmark and Ireland, and UNDP are providing short- and medium-term support to the Amnesty Commission to assist about 500 members of a former rebel group that returned from the DRC and Sudan in mid-December with MONUC facilitation. An update on preparations for longer-term MDRP Trust Fund support to the Amnesty Commission is provided below under 'Special Projects'.

II Special Projects

5. To date, a total of 11 special project proposals (eight in DRC, and one each in Angola, Burundi and Uganda) have been or are being processed by the local ad hoc committees, the MDRP Secretariat and the World Bank. Presented below is an update on the status of special projects by country. Annex 1 provides additional project specific information.

- Angola: The UNDP/FAO special project is fully operational and working in very close collaboration with IRSEM. As of the end of the quarter, FAO had procured 50,000 agricultural kits and distribution was scheduled to begin in mid-January 2004. UNDP and IRSEM had also launched economic reintegration activities in four key provinces of the *plano alto* region with staff training, the establishment of systems and procedures for the review and approval of sub-projects, and the preparation of municipal reintegration plans. By the end of the quarter, 36 sub-projects providing assistance to 1,460 ex-combatants had been approved and would start operations in early 2004. UNDP is also supporting IRSEM in finalizing the Project Implementation Manual, a requirement for Bank project effectiveness. At the close of the quarter approximately USD1.8 million had been committed or expensed. The most recent quarterly progress report from UNDP is available on the MDRP website at: http://www.mdrp.org/countries/sp_angola.htm.
- Burundi: On November 6, 2003, World Bank management approved an MDRP special project proposal submitted by UNICEF and the Government for a child soldier demobilization, reintegration and recruitment prevention project in the amount of USD 3.6 million. Since, UNICEF informed the MDRP Secretariat that it would prefer to await the conclusion of a separate grant agreement negotiation with the World Bank related to the Onchocerciasis Control Program before finalizing the grant agreement for the Burundi MDRP special project. At the close of the quarter the MDRP was still awaiting feedback from UNICEF on this issue. In the meantime, UNICEF Burundi has submitted a draft operations manual and procurement plan to the MDRP Secretariat for comment.
- CAR: see above under Section I.
- DRC: During the reporting period, the LAC approved the project proposal submitted by UNICEF and the proposal was being finalized for World Bank approval at the end of the quarter. The World Bank also approved the proposal for the Belgian Red Cross special project during the quarter under review and a grant agreement will be prepared in January. Additional information on other special projects in the DRC can be found in Annex 1.

At the November MDRP partners meeting, partners endorsed the proposal to accept no new special project proposal in the DRC in light of the recent formation of the transitional government and its initial actions toward preparing a national DDR Program, and given the large number, coverage and relative flexibility of existing special projects in the DRC. This freeze will remain in effect until current projects and the status of the national program can be assessed. The MDRP Secretariat proposes to apply the following guidelines in evaluating any new proposal for special projects in the DRC:

- (i) In principle, no new special projects shall be considered for approval unless a need arises with regard to demobilization and reintegration of ex-combatants, that is clearly linked to MDRP objectives, that meets MDRP criteria for assistance and which cannot be addressed through either the national program or existing special projects.

- (ii) It is understood that any new special projects that may thus be approved on an exceptional basis, as well as modifications to existing special projects that require additional funds beyond approved total budgets, shall be reviewed and endorsed by the LAC in accordance with existing procedures.
 - (iii) This freeze may be lifted in the future based on an assessment by the MDRP Secretariat and partners as to (i) progress and impact of existing special projects operating in the DRC, and (ii) progress in establishing the national program.
 - (iv) In the context of national program preparations, the MDRP Secretariat will also consult the Government of the DRC with regard to the modalities for coordination of current special projects by the Government under the national program.
 - (v) This freeze does not apply to any special project proposals that had been reviewed and approved by the LAC in the DRC prior to November 15, 2002, nor does it apply to any possible proposals relating to cross-border issues.
- Uganda: The Government submitted a special project proposal for the Repatriation, Rehabilitation, Resettlement and Reintegration of “reporters” in September 2003. The proposed project would support the work of the Amnesty Commission that targets irregular forces that choose to surrender to Government under the Amnesty Act. The MDRP Secretariat convened a LAC meeting on October 20, 2003 in Kampala to discuss the proposal. After subsequent revisions, a LAC meeting held on November 26, 2003 recommended the proposal for MDRP funding, with some modifications still required. The MDRP Secretariat and the World Bank have initiated assessments of the Amnesty Commission’s financial management and procurement systems, and have taken steps to ensure that social and environmental safeguards are in place. The MDRP Secretariat has provided support to the Commission in finalizing project documentation and enhancing its management systems.

III Regional Activities

6. The MDRP Secretariat is planning a study tour to Sierra Leone for representatives of the national demobilization and reintegration programs to draw the lessons of the strategies for and outcomes of reintegration efforts targeting demobilized ex-combatants. The study tour is being planned for February 9-13, 2004.

IV Program Management

Program coordination

7. The third semi-annual partners meeting was held in Kinshasa from November 12 to 14, 2003. A report of proceedings was distributed to all participants and partners in December 2003.

8. During the quarter, regular in-country coordination was maintained in Burundi, Rwanda, Uganda and the DRC, while in Angola, the first meeting of key DDR partners was organized and conducted by IRSEM.

Staffing

9. During the quarter under review, Mathurin Gbetibouo assumed his new responsibilities as MDRP manager in Washington. The Secretariat also initiated the recruitment process for two

additional field-based staff for the DRC and Burundi as approved by the MDRP Trust Fund Committee during the Kinshasa partners meeting.

Trust Fund Administration and Expenses

10. During the quarter under review, MDRP Trust Fund income rose to USD63.7, including investment income of USD1.3 million, and new contributions from Canada and UK totaling approximately USD8.8 million (see Annex 2). Total disbursements through the end of the quarter amount to USD6,460,223, for national programs, special projects, regional activities, program management and administration. Commitments stand at USD14.4 million for the Rwanda national program, and USD19.6 million for special projects in Angola and the DRC. Finally, during the MDRP Partners' meeting in Kinshasa, two new pledges of support were announced from Germany, for an additional Euro 2.7 million, and from the African Development Bank for USD8.5 million.

V Plans for the Next Quarter

11. The focus of work for the MDRP Secretariat and the Program for the next three-month period (from January to March 2004) will be in the following broad areas. Annex 3 contains a more detailed work plan for the Secretariat.

- *National programs*: ensure that the Angola national program becomes effective and that the MDRP grant agreement is finalized; negotiate and present to the World Bank Board the Burundi national project; continue supporting strengthening of M&E and reintegration strategies in Rwanda; support Bank appraisal activities for the national program in the DRC and for CAR (as a special project); and assess proposed program parameters for the Republic of Congo's program.
- *Special projects*: ensure timely initiation of work in the DRC; negotiate with UNICEF/NY to finalize grant agreements for Burundi and DRC projects; supervise implementation of activities in Angola; process Amnesty Commission proposal for Uganda; and establish a monitoring system for special project progress and FMR reports.
- *Regional activities*: conduct and report on study tour to Sierra Leone.
- *Program management*: hire and install new field staff in DRC and Burundi; and initiate planning for next partners' meeting.

Annex 1: Status of Special Project Proposals (as of December 31, 2003)

	<i>Proposing Agency</i>	<i>Project Name</i>	<i>LAC Review</i>	<i>Proposal Resubmission</i>	<i>Approved Budget (USUSD)</i>	<i>Legal Agreement General Status</i>	<i>Disbursement of Finances</i>	<i>Operational Program</i>
DEMOCRATIC REPUBLIC OF CONGO	1. Save the Children/UK	Support for the reunification and reintegration of former child soldiers in DRC	Feb. 14, 2003	April 2003	2,456,178	Grant agreement signed by all parties and returned to Bank.	Pending receipt of disbursement application.	A 10% retro-active pymt clause has been approved to allow implementation to commence
	2. IRC	CONSOLIDATED PROPOSAL Situation assessment and pilot projects for demobilization and reintegration of child soldiers in Orientale, N. Katanga, Maniema	Feb. 14, 2003	March 2003	6,989,340	All Grant agreements signed by parties and returned to Bank.	Final disbursement applications rcvd from IRC, IFESH; CARE documents pending; All PIMS rcvd and accepted.	A 10% retro-active pymt clause approved, initial preparation work has begun.
	3. IFESH							
	4. CARE							
	5. UNDP/GoDRC	Community Recovery and Re-integration of ex-combatants in Eastern Congo	Feb. 14, 2003	May 2003	5,000,000	Grant agreement signed by all parties and received by Bank	Pending receipt of disbursement application. Micro-projects guidelines also pending.	A 20% retroactive pymt clause has been approved to allow implementation to commence.
	6. UNDP	Rapid Reaction Mechanism	June 13, 2003	July 2003	4,629,870	Grant agreement signed by all parties and received by Bank	Pending receipt of disbursement application. Micro-projects guidelines also pending.	A 20% retro-active pymt clause has been approved to allow implementation to commence.
	7. Belgium Red Cross	Capacity Building and support to the prevention of recruitment, demobilization and reintegration of children associated with armed forces	July 23, 2003; Sept. 4, 2003	August 2003	2,157,754	Package approved by Bank. Grant agreement in process.		A 20% retro-active pymt clause has been approved to allow implementation to commence.

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	<i>Proposing Agency</i>	<i>Project Name</i>	<i>LAC Review</i>	<i>Proposal Resubmission</i>	<i>Approved Budget (USUSD)</i>	<i>Legal Agreement General Status</i>	<i>Disbursement of Finances</i>	<i>Operational Program</i>
	8. UNICEF	Prevention of recruitment, demobilization and reintegration of children associated with armed forces.	October 2003	Nov. 2003	4,996,927	Package being prepared for Bank approval. Grant negotiations pending agreement on Oncho prog.		
ANGOLA	9. UNDP (in partnership with ILO and FAO)	Joint Special Project Proposal to support the Reintegration of Demobilized Soldiers in Angola	March 7, 2003	April 2003	4,336,483	Grant agreement signed by all parties (Aug/Sept. 2003)	Initial funds advanced by UNDP; MDTF disbursed first tranche of USD2.5 million in Oct. 2003	Work begun on economic reintegration, strengthening of national counterpart and procurement of agricultural inputs for next season.
BURUNDI	10. UNICEF	Special Project Proposal to support the Demobilization, Reintegration and Recruitment Prevention of Child Ex-Combatants	June 19, 2003	August 2003	3,607,498	Project package approved by Bank. Grant negotiations pending agreement on Oncho prog.	UNICEF advanced USD500,000 to initiate activities	A 20% retro-active pymt clause has been approved to allow implementation to commence.
UGANDA	11. Amnesty Commission	Repatriation, Rehabilitation and Reintegration of Reporters in Uganda	November 26, 2003	Expected mid-January	3,632,953	Comments provided by MDRP Secretariat.		

Annex 2: MDRP Trust Fund (TF 50574)
Unaudited Financial Statement*

Income & Disbursement Categories	US\$	
	as of 12/31/03	as of 9/30/03
1. Receipts to date		
a. Donor contributions	62,361,925	53,574,844
- Belgium	10,992,483	10,992,483
- Canada	7,087,257	3,300,175
- Denmark	2,486,188	2,486,188
- EC	10,916,000	10,916,000
- France	2,078,600	2,078,600
- Germany	1,011,270	1,011,270
- Italy	1,714,050	1,714,050
- Netherlands	10,352,188	10,352,188
- Norway	3,533,070	3,533,070
- Sweden	2,190,820	2,190,820
- UK	10,000,000	5,000,000
b. Investment Income **	1,290,202	1,057,020
Total Receipts	63,652,128	54,631,864
2. Disbursements to date		
a. National Programs	1,400,000	0
b. Special Projects	2,538,356	0
c. Regional Activities	288,832	260,385
d. Program Management ***	1,858,864	1,169,368
e. Trust Fund administrative charge **	374,172	321,449
Total Disbursements	6,460,223	1,751,202
3. Trust Fund Balance	57,191,904	52,880,662

* as of 12/31/03

** Investment income and administrative charges as of 01/01/04

*** Includes MDRP secretariat input for general program administration, national program and special projects management

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Annex 3: MDRP Work Plan: October to December 2003

<i>Components</i>	<i>Actions to be Taken</i>	<i>By When</i>	<i>Responsible Parties</i>	<i>Comments</i>
A. National Programs				
1. CAR	<ul style="list-style-type: none"> ▪ Submit a national program through a UNDP special project to LAC for approval ▪ process project and move to disbursement 	<p align="center">Feb 2004</p> <p align="center">Feb-Mar 2004</p>	<p align="center">UNDP/MDRP</p> <p align="center">MDRP/World Bank</p>	
2. Burundi	<ul style="list-style-type: none"> ▪ Complete negotiations ▪ Approve letter of demobilization policy ▪ Grant effectiveness ▪ Support to Joint Operational Plan 	<p align="center">Feb 2004</p> <p align="center">Feb 2004</p> <p align="center">End-Mar 2004</p> <p align="center">Ongoing</p>	<p align="center">Government and World Bank</p> <p align="center">NCDR</p> <p align="center">World Bank</p> <p align="center">MDRP/World Bank</p>	
3. Uganda	<ul style="list-style-type: none"> ▪ Acceptance of new structure of UPDF ▪ Development of demobilization policies and implementation plans 	<p align="center">Jan-Mar 2004</p>	<p align="center">Government</p> <p align="center">Government w/ MDRP</p>	
4. Angola	<ul style="list-style-type: none"> ▪ Follow-up on completing all conditions of effectiveness ▪ Implementation support mission ▪ Finalize grant agreement 	<p align="center">Jan 2004</p> <p align="center">Feb 2004</p> <p align="center">Feb-Mar 2004</p>	<p align="center">World Bank</p> <p align="center">MDRP/World Bank</p> <p align="center">Government/World Bank</p>	
5. Congo	<ul style="list-style-type: none"> ▪ Agree on terms of reference and selection of candidates for independent review mission ▪ Deploy mission 	<p align="center">Jan 2004</p> <p align="center">Feb 2004</p>	<p align="center">MDRP partners/ Government, coordinated by MDRP/ UNDP</p>	
6. DRC	<ul style="list-style-type: none"> ▪ World Bank mission for follow up on PPF, letter of demobilization, eligibility criteria and plan of action for finalization of project development. ▪ Plan of action to be developed with those involved in SSR on inter-linkages with DDR program ▪ Finalization and presentation of LDP ▪ First draft of National DDR program ▪ Technical support provided to CONADER 	<p align="center">Jan-Mar 2004</p> <p align="center">Jan-Mar 2004</p> <p align="center">Jan-Mar 2004</p> <p align="center">Jan-Mar 2004</p> <p align="center">Jan-Mar 2004</p>	<p align="center">Government, World Bank, MDRP</p> <p align="center">Government/MDRP/ Belgium</p> <p align="center">Government</p> <p align="center">Government</p> <p align="center">MDRP/Partners</p>	

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<i>Components</i>	<i>Actions to be Taken</i>	<i>By When</i>	<i>Responsible Parties</i>	<i>Comments</i>
7. Rwanda	<ul style="list-style-type: none"> ▪ Support linkages between RDRC and MONUC ▪ Participate in TCC ▪ Support sensitization and possible repatriation of armed group members in foreign countries 	<p>On-going</p> <p>On-going</p> <p>In planning stages</p>	<p>MDRP</p> <p>MDRP</p> <p>RDRC/MONUC/MDRP</p>	
<i>B. Special Projects</i>				
8. Angola	<ul style="list-style-type: none"> ▪ Review progress report and approve second quarter disbursement ▪ Review implementation in field (including agricultural input distribution) 	<p>Jan 2004</p> <p>Feb 2004</p>	<p>World Bank</p> <p>World Bank/MDRP</p>	
9. Burundi-UNICEF	<ul style="list-style-type: none"> ▪ Finalization/signing of Grant Agreement ▪ Integration of key activities into the national DRRP ▪ Comments on draft operations manual and procurement plan 	<p>Jan 2004</p> <p>Jan-Mar 2004</p> <p>Jan 2004</p>	<p>World Bank / UNICEF</p> <p>NCDRR / UNICEF / other TGoB stakeholders</p> <p>MDRP Secretariat</p>	
10. DRC-SCF	<ul style="list-style-type: none"> ▪ Disburse funds ▪ Support implementation 	<p>Jan 2004</p> <p><i>On-going</i></p>	<p>World Bank</p> <p>MDRP</p>	
11. DRC-NGO Consortium	<ul style="list-style-type: none"> ▪ Disburse funds ▪ Support implementation 	<p>Jan 2004</p> <p><i>On-going</i></p>	<p>World Bank</p> <p>MDRP</p>	
12. DRC-UNDP Com. Reintegration	<ul style="list-style-type: none"> ▪ Disburse first tranche ▪ Support implementation 	<p>Jan 2004</p> <p><i>On-going</i></p>	<p>World Bank</p> <p>MDRP</p>	
13. DRC-UNDP RRM	<ul style="list-style-type: none"> ▪ Disburse first tranche ▪ Support implementation 	<p>Jan 2004</p> <p><i>On-going</i></p>	<p>World Bank</p> <p>MDRP</p>	
14. DRC-Belgium Red Cross	<ul style="list-style-type: none"> ▪ Finalize and sign grant agreement ▪ Disburse funds 	<p>Feb 2004</p> <p>Mar 2003</p>	<p>Bank/MDRP/BRC</p> <p>World Bank</p>	
15. DRC-UNICEF	<ul style="list-style-type: none"> ▪ Finalize special project package ▪ Approve and sign grant agreement ▪ Disburse first tranche 	<p>Jan 2004</p> <p>Feb 2004</p> <p>Mar 2004</p>	<p>MDRP, World Bank</p> <p>World Bank, UNICEF</p> <p>World Bank</p>	

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<i>Components</i>	<i>Actions to be Taken</i>	<i>By When</i>	<i>Responsible Parties</i>	<i>Comments</i>
16. Uganda	<ul style="list-style-type: none"> ▪ Finalization of project proposal ▪ Financial management assessment ▪ Procurement systems assessment ▪ Finalizing Integrated Safeguards Assessment ▪ Submit package for Bank clearance and approval ▪ Finalization Grant Agreement 	<p>Jan. 2004</p> <p>Jan. 2004</p> <p>Jan. 2004</p> <p>Jan. 2004</p> <p>Jan/Feb. 2004</p> <p>Feb. 2004</p>	<p>Amnesty Commission</p> <p>World Bank / Amnesty Commission / MDRP Secretariat</p> <p>MDRP Secretariat / World Bank</p> <p>MDRP Secretariat</p> <p>Government / World Bank / MDRP Secretariat</p>	
<i>C. Regional Activities</i>				
17. Rwanda-DRC cross-boarder sensitization	<ul style="list-style-type: none"> ▪ Continued support provided for joint sensitization strategy 	On-going	GOR, GDRC, MONUC, MDRP Secretariat	
18. TCG meeting	<ul style="list-style-type: none"> ▪ Finalize and distribute M&E workshop report to partners ▪ Reintegration Study Tour; Sierra Leone ▪ Identify priority opportunities for cross-boarder info sharing and draft plan for agreed-upon activities 	<p>Feb 2004</p> <p>Feb 2004</p> <p>Feb 2004</p>	<p>GTZ</p> <p>TCG, MDRP Secretariat</p> <p>MDRP with partners</p>	
<i>D. Program Management</i>				
19. MDRP Trust Fund	<ul style="list-style-type: none"> ▪ Prepare analysis of TF/IDA funding splits ▪ Follow-up new pledges of support 	<p>Jan 2004</p> <p>Feb-Mar 2004</p>	<p>MDRP Secretariat</p> <p>MDRP Secretariat</p>	German and ADB pledges from partners meeting
20. MDRP website	<ul style="list-style-type: none"> ▪ Revise/update website as needed 	Ongoing	MDRP Secretariat	
21. MDRP Secretariat	<ul style="list-style-type: none"> ▪ Translate and distribute Partners' meeting proceedings report ▪ Prepare special project physical and financial tracking system ▪ Recruit new staff for Kinshasa and Burundi ▪ Hire and install new staff ▪ Initiate planning for next partners meeting 	<p>Jan 2004</p> <p>Jan-Feb 2004</p> <p>Jan-Feb 2004</p> <p>Mar-Apr 2004</p> <p>Mar 2004</p>	<p>MDRP Secretariat</p> <p>MDRP Secretariat</p> <p>MDRP Secretariat, World Bank</p> <p>World Bank</p> <p>MDRP Secretariat</p>	