



Progress Report and Work Plan

July to September 2003

October 13, 2003

www.mdrp.org



Progress Report and Work Plan

July to September 2003

October 13, 2003

1. This report provides an update of activities carried out under the Multi-Country Demobilization and Reintegration Program (MDRP) since the time of the previous quarterly progress report (July 18, 2003). The report is organized by the four main components of the MDRP, namely: (i) national demobilization and reintegration programs; (ii) special projects; (iii) regional activities; and (iv) overall program management. A revised work plan for the period October to December 2003 is also included in this report.

I. National Programs

Angola

2. Implementation of the Angola Demobilization and Reintegration Program (ADRP) has continued to progress during the quarter under review. Government financed demobilization, reinsertion and return assistance for approximately 90,000 ex-combatants and family members was essentially completed during the past quarter. OCHA confirms that for the most part these ex-combatants and family members have returned to their communities or newly chosen areas of resettlement and are beginning the process of reintegration. To date the Government, through the Ministries of Public Administration and of Agriculture, has provided some short-term reintegration training and subsistence agriculture support to these ex-combatants. Using World Bank project preparation funds, the Government's agency responsible for the program, IRSEM, is carrying out provincial and municipal-level sensitization activities on the program. IRSEM has also been using these resources to improve its monitoring and evaluation capacities and build up its institutional capacity, thus making progress toward meeting all conditions of effectiveness for World Bank and MDRP Trust Fund financed support to the ADRP. The most important outstanding issue was the finalization of the contract for the Financial Management and Procurement Unit, for which the bids were opened on September 30th. Taking all outstanding conditions into consideration, the World Bank is reasonably confident that the Project can be declared effective by December 1st.

Rwanda

3. Overall, progress on the implementation of the national program has continued to be satisfactory. To date, the Rwandan Demobilization and Reintegration Commission (RDRC) reports that 10,713 soldiers of the Rwanda Defense Force (RDF), 9,841 ex-Rwanda Armed Forces (FAR), and 3,641 members of Rwandan armed groups, including 454 children, have been demobilized under stage II of the program. However, the rate of implementation of demobilization activities has slowed due to the relatively slow pace of repatriation of members of Rwandan armed groups from the Democratic Republic of Congo (DRC). To date, the UN peacekeeping mission to the DRC (MONUC) indicates having repatriated approximately 3,600 foreign armed Rwandan groups, of which the RDRC estimates that approximately 430 (12%) are

actual ex-combatants—the remainder being primarily dependents or camp followers. Support for community-level reintegration of demobilized ex-combatants is on-going. The RDRC undertook a review of the Program’s monitoring and evaluation systems as well as current reintegration assistance strategies with assistance from the World Bank, and efforts to strengthen the M&E systems and to assess the impact of reinsertion and reintegration support are being planned.

Other programs

4. In close collaboration with partners, the MDRP Secretariat has continued to support other potential national programs.

- **Burundi.** A World Bank project preparation mission (that included the MDRP Secretariat and partners) visited Burundi between July 21-August 29, 2003 in support of the national program. The Government formally established the National Commission for Demobilization, Reinsertion and Reintegration (NCDRR) on August 28, 2003, with a view to accelerating program preparation. In support of the preparation process, the World Bank has also provided Government with a Project Preparation Facility of \$596,000 in July to help finalize program preparation and undertake pilot demobilization and reintegration activities. The MDRP/World Bank project team has continued to provide feedback on the Government’s evolving draft national program document and has encouraged Government to discuss the current outline of the document with MDRP partners in Burundi. At the request of Government, and within the framework of peace talks chaired by the regional facilitation, the project team shared the draft document with the CNDD-FDD (Nkurunziza) in Dar es Salaam, Tanzania, on September 16, 2003. It is expected that Government will share more widely the draft program document once they receive feedback from the CNDD-FDD.

At the close of the quarter, 172 persons claiming to be either CNDD-FDD (Ndaykengurukiye) or FNL-PALIPEHUTU (Mugabarabona) combatants were in the AMIB cantonment site established in June 2003 in Bubanza. To date, the process has been hampered by: (i) a lack of clarity about the relationship between the Joint Ceasefire Commission (JCC) and AMIB, (ii) a lack of agreement on the definition of combatant status and mechanisms for verification, (iii) a lack of policies and procedures for disarmament, military integration, and demobilization, (iv) repeated security threats to the site, and (v) a shortage of AMIB resources for the provision of food and non-food items for those in the site. The MDRP Secretariat is currently working with AMIB to identify possible steps to mitigate the difficulties associated with the cantonment.

To better prepare for the large-scale disarmament, demobilization and military integration of members of armed groups in the event of a breakthrough in the peace process, the World Bank/MDRP project team established a Technical Working Group comprised of AMIB, the United Nations Office in Burundi (UNOB), UNDP, and the Government’s DDR technical team to elaborate a Joint Operations Plan (JOP). An advanced draft of the JOP was shared with the CNDD-FDD (Nkurunziza) for comment during the meeting in Dar es Salaam. It is expected that the JOP will be submitted to the JCC for approval once finalized. At the close of the quarter, the MDRP also reinforced its presence on the ground in Burundi through the hiring of a short-term consultant, and a longer-term arrangement is being considered.

- **CAR.** Following the coup d’Etat on March 15, and an EU/MDRP/UNDP mission in June to assess the situation and prospects for a DDR program, the country has enjoyed a relative improvement both politically and in terms of security. An estimated 80% of the country is

secure thanks to CEMAC forces and the rapid deployment of both army and police to the major provincial towns. However, small groups of disaffected armed groups continue to disrupt the movement of goods and services in some areas of the country, and the boarder with the DRC remains closed. A process of National Dialogue, which involves over 350 representatives of a broad cross-section of CAR society, is analyzing and proposing solutions to a wide range of political, social and economic challenges reportedly in an open and in-depth manner. Resulting recommendations will be submitted to the National Transitional Commission for appropriate action. One of the six broad areas being considered by this process is “national security and the role of the army”, the recommendations from which should feed into the Government’s revised letter of demobilization policy and efforts at reforming the security sector. France leads efforts to support the Government in its review and proposed reform of the armed forces, while UNDP continues supporting the Government in the development of a demobilization and reintegration program that may qualify for support under the MDRP. It is proposed that the program would build on earlier institutional infrastructure and be executed by UNDP as a special project.

- Congo. In August 2003, the *Haut Commissariat* (HC) prepared and presented to MDRP partners a letter of policy and national plan for the disarmament, demobilization and reinsertion of ex-combatants. The overall plan, which estimates more than 41,000 ex-combatants to receive assistance, is considered by many observers of the program and country to be excessive. Discussions are on-going between Government and the MDRP as to how to reconcile widely varying estimates and how best to address the reintegration needs of groups long-since demobilized. A separate security sector reform process is on-going but not closely linked to the national plan. The national policy and oversight body, CONADER, finally met at the end of the quarter immediately prior to the visit of the MDRP joint supervision mission. The on-going national reintegration program supported by the World Bank reports having assisted 6,150 ex-combatants, while a recently concluded UNDP/IOM program provided reinsertion support for approximately 8,000 more. Finally, the EU has contributed 731,000 Euros in support of a UNDP-executed emergency program aimed at reintegrating 1,000 combatants from the Pool region. These activities had not begun as of the end of the quarter, however, and their delay past November risks loss of EU financing.
- DRC. Having been designated to coordinate DDR efforts at the national level, the Minister of National Defense and Demobilization established in August a “technical planning and coordination committee” responsible for: 1) planning and coordination for the development of the National DDR program, 2) coordination and follow up on emergency DDR activities during the interim phase. This committee will be chaired by the Vice-minister for Demobilization and Ex-Combatants. UNDP, as the lead MDRP agency, will serve as the committee’s secretariat. The existing coordination mechanism established under the Interim Strategy will form the foundation for continued technical work in support of Government’s efforts to develop a national program.

Decree N° 03/025 issued on September 16, 2003, explicitly indicates that the Ministry of Defense will be responsible for all aspects of demobilization of combatants, child soldiers and vulnerable groups who will not be incorporated into the new army; the Ministry of Social Welfare is responsible for all reintegration aspects; and the Ministry of Solidarity and Humanitarian Affairs will work in collaboration with the two latter Ministries on reintegration issues.

The World Bank undertook an identification mission from September 17 to 26, 2003, in order to initiate the process of possible Bank financing of an eventual national DDR program. The specific objectives of the mission were: (i) assess progress to date in the preparation of the national program. (ii) discuss priorities and challenges for the demobilization and reintegration of ex-combatants, (iii) identify with the relevant ministries the steps necessary for the preparation and the implementation of a national program, and (iv) draft together with these ministries a work plan for the coming months. The World Bank mission and UNDP jointly engaged in consultations with Government on the institutional framework for policy decisions, fiduciary controls, and program management and implementation requirements.

- Uganda. A small MDRP technical mission visited Uganda in August to discuss and assess, *inter alia*, the progress made in government policy and planning for possible demobilization and reintegration support and its link with the ongoing defense review process. The Defense Review, supported by DFID and seen as essential to identifying policy issues and defining program elements for any future national program, is expected to be finalized during the last quarter of 2003. The mission also discussed a possible special project with the Government's Amnesty Commission that would support the demobilization and reintegration of irregular forces. While the Government of Uganda has reconfirmed its commitment to a national demobilization and reintegration program, two issues in particular make it difficult to determine at this time if and when such a program would move forward. First, the national army is still fully engaged in fighting the Lord's Resistance Army, and second, it is not clear from preliminary indications of the Defense Review if the Government will have a sizeable number of soldiers to be demobilized. Nonetheless, and in anticipation of an eventual national program, the Government has established a Steering Committee chaired by the Office of the Prime Minister to oversee the two national executing agencies (the Uganda Veterans Assistance Board and the Amnesty Commission) that would eventually have responsibility for the demobilization and reintegration of regular and irregular forces, respectively.

II Special Projects

5. To date, a total of 11 special project proposals (8 in DRC, and 1 each in Angola, Burundi and Uganda) have been or are being processed by the local ad hoc committee, the MDRP Secretariat and the World Bank. Presented below is an update on the special projects by country. Annex 1 contains a summary of each special project and its status to date.

- Angola: In August, UNDP and the World Bank signed a grant agreement for US\$ 4.3 million for a special project in support of the reintegration of demobilized UNITA ex-combatants in Angola. UNDP provided an advance of funds in late August to rapidly initiate activities, and the first disbursement from the MDRP Trust Fund to UNDP of \$2.5 million was being processed at the end of the quarter, and was released in early October. While the agreement was not finalized in time to allow for the purchase of seeds under the subsistence agriculture component for the current planting season, adjustments to FAO's regular vulnerable group seed distribution program will provide for an estimated 30,000 ex-combatants and families. The budgeted special project resources will therefore be used for the up-coming planting season (beginning in January) to cover an additional 50,000 beneficiaries. UNDP has mobilized its Chief Technical Advisor and work is underway to

strengthen the national executing agency, IRSEM, and to initiate economic reintegration activities in four priority municipalities in the *plan alto* region of the country. Training and other reintegration support activities are expected to begin in November.

- **Burundi:** A special project presented by UNICEF for child soldier demobilization, social reintegration and recruitment prevention in Burundi was endorsed with modifications by the local ad hoc committee. UNICEF was finalizing the required modifications and the World Bank had initiated the final clearance and approval process in Washington.
- **DRC:** Save the Children-UK and the World Bank signed a grant agreement for US\$ 2.5 million on September 30, 2003 for a project in support of the reunification and reintegration of former child-soldiers in Eastern DRC. It is expected that an additional three grant agreements with CARE, IFESH and ICR will be signed by mid-October, and that two grant agreements with UNDP will be signed before the end of October (see Annex 1 for greater details). A proposal by the Belgium Red Cross to support activities for child-soldiers also has been endorsed by the local ad hoc committee. Finally, UNICEF has submitted a proposal to support the development of the national program, coordination of activities and support to national organization on all aspects concerning child soldiers.
- **Uganda:** The Government submitted a special project proposal for the Repatriation, Rehabilitation, Resettlement and Reintegration of “Reporters” on September 24, 2003. The proposed project would support the work of the Amnesty Commission that targets irregular forces that choose to voluntarily surrender to Government under the Amnesty Act. The MDRP Secretariat provided detailed comments and advise to the Amnesty Commission on the initial draft of special project proposal and the Danish Government subsequently provided additional technical assistance, particularly in developing the project’s financial management plan. The MDRP Secretariat will convene LAC meetings on October 3 and 20, in Kampala to review the proposal.

III Regional Activities

Monitoring & Evaluation Workshop – Kibuye, Rwanda

6. Representatives of the national programs participated in a three-day workshop on monitoring and evaluation (M&E)/management information systems (MIS) for DDR programs in Kibuye, Rwanda, from August 10 to 13. The objectives of the workshop were to: (i) improve the understanding of national DD&R program staff of M&E and MIS solutions for program management; (ii) improve management of various program components; and (iii) help improve production of relevant monitoring and evaluation data within the MDRP. Senior managerial and technical staff of the national programs participated in this initiative. The workshop was organized by the agency for German Technical Cooperation (GTZ) with support from the MDRP Secretariat. Besides the GTZ facilitators, DDR practitioners from Chad and Ethiopia participated as resource people. A report on the workshop is being prepared by GTZ and will be shared with MDRP partners when finalized.

IV Program Management

Program coordination

7. At the end of the quarter, the MDRP Secretariat and partners initiated a joint supervision mission that will run from September 27 to October 17, and which will visit all of the countries

where the MDRP is operating. The overall mission objective is to jointly assess progress made in program preparation and implementation, including national programs and/or special projects. The specific mission objectives for each country are to:

- (i) assess and update status of MDRP criteria and indicators regarding: program benefits, risks and mitigation measures, eligibility criteria and guiding principles, performance, and complementary efforts as outlined in the MDRP Strategy document; and
- (ii) prepare country-specific reports summarizing status of the program and identifying key issues and recommendations for consideration by the Government.

The consolidated joint mission aide mémoire, as well as individual country reports, will be discussed and finalized at a wrap-up meeting in Nairobi and will form important background information for the partners' meeting in November in Kinshasa.

8. At the close of the quarter, the MDRP Secretariat was also preparing for the third semi-annual partners meeting that will take place in Kinshasa on November 12-14, 2003. Additional information as well as a draft agenda for this meeting has been sent to MDRP partners for their information and feedback under separate cover.

9. The MDRP website was uploaded onto the World Wide Web in early July 2003. The website will be regularly updated and additional links and documents intended to enrich its content and facilitate the dissemination of experience and lessons learned in the area of DDR will be added as they become available. To this end, partners are encouraged to share relevant publications, web links and other relevant information.

Staffing

10. The recruitment process for the MDRP Manager was concluded during the quarter and the selected candidate - Mathurin Gbetibouo, the current World Bank Country Manager for Burundi - has accepted the offer and is expected to join the MDRP team full-time in late November. In the meantime, he will participate in the MDRP Joint Supervision Mission wrap-up meeting in Nairobi and the Partners' meeting in Kinshasa.

Trust Fund Administration and Expenses

11. Donor contributions to the MDRP Trust Fund currently total approximately \$53.6 million (see Annex 2). An additional \$1,057,000, in investment income brings the estimated total receipts of the trust fund to \$54.6 million at the end of the quarter. Total disbursements through the end of the quarter amount to \$1,751,202, for regional activities, program management and administration. MDRP Trust Fund commitments worth \$18.7 million were entered into for the Rwanda national program and the UNDP/Angola special project, and disbursements of \$3.9 million were made for these two program activities in early October.

V Plans for the Next Quarter

12. The focus of work for the MDRP Secretariat and the Program for the next three-month period (from October to December 2003) will be in the following broad areas. Annex 3 contains a more detailed work plan for the Secretariat.

- *National programs*: ensure that the Angola national program becomes effective and that the MDRP grant agreement is finalized; support appraisal of Burundi national project;

promote lessons learned exercises in Uganda; support strengthening of M&E and reintegration strategies in Rwanda; continue supporting national and lead agency efforts to develop a program in DRC and Congo/Brazzaville; and support development of national program in CAR through UNDP if accepted by AC/TFC.

- *Special projects*: ensure timely disbursements and initiation of work in the DRC; finalize grant agreements for UNDP in DRC and UNICEF in Burundi and DRC and support initiation of work; supervise implementation of activities in Angola; and process Amnesty Commission proposal in Uganda.
- *Program management*: finalize supervision mission report; prepare and carry out partners' meeting in Kinshasa; and install new Program Manager.

Annex 1: Status of Special Project Proposals (as of September 30, 2003)

	<i>Proposing Agency</i>	<i>Project Name</i>	<i>LAC Review</i>	<i>Proposal Re-submission</i>	<i>Approved Budget (US\$)</i>	<i>Legal Agreement General Status</i>	<i>Disbursement of Funds</i>	<i>Operational Status</i>
DEMOCRATIC REPUBLIC OF CONGO	1. Save the Children/ UK	Support for the reunification and reintegration of former child soldiers in DRC	Feb. 14, 2003	April 2003	2,456,178	Grant agreement signed by Bank and SCF, sent to Government for counter-signature		A 10% retroactive payment clause has been approved to allow implementation to commence.
	2. IRC	Situation assessment and pilot projects for demobilization and reintegration of child soldiers in Orientale, N. Katanga, Maniema	Feb. 14, 2003	March 2003	6,989,340	Grant agreements signed by Bank and sent to recipients for counter-signature		A 10% retroactive payment clause approved, initial preparation work has begun.
	3. IFESH							
	4. CARE							
	5. UNDP	Community Recovery and Re-integration of ex-combatants in Eastern Congo	Feb. 14, 2003	May 2003	5,000,000	Grant agreement being negotiated between World Bank and UNDP		A 20% retroactive payment clause has been approved to allow implementation to commence.
	6. UNDP	Rapid Reaction Mechanism	June 13, 2003	July 2003	4,629,870	Grant agreement based on Community Reintegration agreement drafted and being cleared		A 20% retroactive payment clause has been approved to allow implementation to commence.
	7. Belgium Red Cross	Capacity Building and support to the prevention of recruitment, demobilization and reintegration of children associated with armed forces	July 23, 2003; Sept. 4, 2003	August 2003	2,157,754	Approved by LAC, World Bank reviews and clearances being sought.		
	8. UNICEF	Prevention of recruitment, demobilization and reintegration of children associated with armed forces.	pending			Proposal being finalized following LAC endorsement		

MDRP –Progress Report – July to September 2003

	<i>Proposing Agency</i>	<i>Project Name</i>	<i>LAC Review</i>	<i>Proposal Re-submission</i>	<i>Approved Budget (US\$)</i>	<i>Legal Agreement General Status</i>	<i>Disbursement of Funds</i>	<i>Operational Status</i>
ANGOLA	9. UNDP (in partnership with ILO and FAO)	Joint Special Project Proposal to support the Reintegration of Demobilized Soldiers in Angola	March 7, 2003	April 2003	4,336,483	Grant agreement signed	Funds advanced by UNDP, MDTF disbursed \$2.5 million to UNDP	Work begun on economic reintegration, strengthening of national counterpart, and procurement of agricultural inputs for next season.
BURUNDI	10. UNICEF	Special Project Proposal to support the Demobilization, Reintegration and Recruitment Prevention of Child Ex-Combatants	June 19, 2003	August 2003	3,607,498	Recommended for approval by LAC, final revisions sought. Initial World Bank reviews and clearances being sought	UNICEF advanced \$500,000 to initiate activities	Key preparatory work initiated and retroactive financing clause will be included in grant agreement
UGANDA	11. Amnesty Commission	Repatriation, Rehabilitation and Reintegration of Reporters in Uganda	pending			Comments provided by MDRP Secretariat, to be reviewed by LAC Oct. 20		

**Annex 2: MDRP Trust Fund (TF 50574)
Unaudited Financial Statement***

Income & Disbursement Categories	US\$	
	as of 9/30/03	as of 6/30/03
1. Receipts to date		
a. Donor contributions	53,574,844	53,332,025
- Belgium	10,992,483	10,852,858
- Canada	3,300,175	3,405,995
- Denmark	2,486,188	2,500,000
- EC	10,916,000	10,670,000
- France	2,078,600	2,020,000
- Germany	1,011,270	1,021,157
- Italy	1,714,050	1,730,775
- Netherlands	10,352,188	10,371,240
- Norway	3,533,070	3,510,000
- Sweden	2,190,820	2,250,000
- UK	5,000,000	5,000,000
b. Investment Income **	1,057,020	369,532
Total Receipts	54,631,864	53,701,557
2. Disbursements to date		
a. National Programs	0	0
b. Special Projects	0	0
c. Regional Activities	260,385	234,263
d. Program Management ***	1,169,368	1,071,547
e. Trust Fund administrative charge **	321,449	307,353
Total Disbursements	1,751,202	1,613,163
3. Trust Fund Balance	52,880,662	52,088,394

* as of 9/30/03

** Investment income and administrative charges as of 10/01/03

*** Includes MDRP secretariat input for general program administration, national program and special projects management

MDRP – Work Plan – October to December 2003

Annex 3: MDRP Work Plan: October to December 2003

<i>Components</i>	<i>Actions to be Taken</i>	<i>By When</i>	<i>Responsible Parties</i>	<i>Comments</i>
A. National Programs				
1. CAR	<ul style="list-style-type: none"> ▪ Present recommendation to undertake national program through special project to AC/TFC ▪ support Government efforts to develop national program and LDP 	<p>Nov 2003</p> <p>Nov-Dec 2003</p>	<p>MDRP</p> <p>UNDP</p>	
2. Burundi	<ul style="list-style-type: none"> ▪ Support to national program development ▪ Appraisal mission for national program ▪ Finalization of IDA and MDTF financing ▪ Support to Joint Operational Plan 	<p><i>Ongoing</i></p> <p>Oct-Nov 2003 <i>next quarter</i></p> <p><i>Ongoing</i></p>	MDRP partners coordinated by Bank	Progress conditional on security situation and overall peace process
3. Uganda	<ul style="list-style-type: none"> ▪ Government decides on adoption of defense review suggestions ▪ Development of policies and implementation plans ▪ Conducting of target group analysis ▪ Draft Letter of Demobilization Policy 	<p>Dec 2003</p> <p><i>Next quarter</i></p> <p>Dec 2003 → <i>Next quarter</i></p>	<p>Government</p> <p>Government w/ MDRP</p> <p>Amnesty Com., UVAB Government</p>	
4. Angola	<ul style="list-style-type: none"> ▪ Finalize grant agreement ▪ Follow-up on FMPU procurement ▪ Implementation support mission 	<p>Oct-Nov 2003</p> <p>Nov 2003</p>	<p>MDRP, Government</p> <p>MDRP</p> <p>MDRP</p>	<p>Lower priority at present</p> <p>Condition of effectiveness</p>
5. Congo	<ul style="list-style-type: none"> ▪ Discuss national draft DDR paper 	Oct.-Nov. 2003	MDRP partners/ Government, coordinated by MDRP/ UNDP	
6. DRC	<ul style="list-style-type: none"> ▪ Identify areas of tech. Asst. to GoDRC ▪ Recruit technical assistance ▪ Preparing and planning of national DRP ▪ Implementation of emergency plan in Ituri 	<p>Nov. 2003</p> <p>Dec. 2003</p> <p>Nov 2003 →</p> <p>Nov. 2003 →</p>	<p>UNDP, MDRP, Partners</p> <p>UNDP, MDRP</p> <p>Government w/ UNDP support</p> <p>Government, UNDP, NGOs, MONUC</p>	

MDRP – Work Plan – October to December 2003

<i>Components</i>	<i>Actions to be Taken</i>	<i>By When</i>	<i>Responsible Parties</i>	<i>Comments</i>
7. Rwanda	<ul style="list-style-type: none"> ▪ Support linkages between RDRC and MONUC ▪ Participate in TCC ▪ Disburse first installment of MDTF ▪ Review of M&E systems ▪ Review of reintegration strategies 	<p>On-going</p> <p>On-going</p> <p>Oct 2003</p> <p>Oct 2003</p> <p>Nov-Dec 2003</p>	<p>MDRP</p> <p>MDRP</p> <p>World Bank</p> <p>RDRC and World Bank</p> <p>RDRC and World Bank</p>	
<i>B. Special Projects</i>				
8. Angola	<ul style="list-style-type: none"> ▪ Disburse funds to UNDP ▪ Initiate economic reintegration activities ▪ Supervise implementation 	<p>Oct 2003</p> <p>Nov 2003</p> <p>Oct-Nov 2003</p>	<p>World Bank</p> <p>UNDP/IRSEM</p> <p>World Bank/MDRP</p>	
9. Burundi	<ul style="list-style-type: none"> ▪ Finalize special project package ▪ Approve and sign grant agreement 	<p>Oct 2003</p> <p>Nov 2003</p>	<p>UNICEF</p> <p>MDRP, World Bank</p>	
10. DRC-SCF	<ul style="list-style-type: none"> ▪ Disburse funds ▪ Supervise implementation 	<p>Oct 2003</p> <p><i>On-going</i></p>	<p>World Bank</p> <p>MDRP</p>	
11. DRC-NGO Consortium	<ul style="list-style-type: none"> ▪ Sign agreements ▪ Disburse funds ▪ Supervise implementation 	<p>Oct 2003</p> <p>Nov 2003</p> <p><i>On-going</i></p>	<p>Bank/NGOs/Government</p> <p>World Bank</p> <p>MDRP</p>	
12. DRC-UNDP Community Reintegration	<ul style="list-style-type: none"> ▪ Finalize and sign grant agreement ▪ Disburse first tranche ▪ Supervise implementation 	<p>Oct 2003</p> <p>Nov 2003</p> <p><i>On-going</i></p>	<p>Bank/UNDP/Government</p> <p>World Bank</p> <p>MDRP</p>	
13. DRC-UNDP RRM	<ul style="list-style-type: none"> ▪ Finalize and sign grant agreement ▪ Disburse first tranche ▪ Supervise implementation 	<p>Oct 2003</p> <p>Nov 2003</p> <p><i>On-going</i></p>	<p>Bank/UNDP/Government</p> <p>World Bank</p> <p>MDRP</p>	
14. DRC-Belgium Red Cross	<ul style="list-style-type: none"> ▪ Approve and sign grant agreement ▪ Disburse funds 	<p>Nov 2003</p> <p>Dec 2003</p>	<p>Bank/MDRP/BRC</p> <p>World Bank</p>	
15. Uganda	<ul style="list-style-type: none"> ▪ Review proposal ▪ Modify per comments from LAC ▪ Submit package for Bank clearance and approval 	<p>Oct 2003</p> <p>Nov 2003</p> <p>Nov 2003</p>	<p>LAC</p> <p>Amnesty Commission</p> <p>MDRP Secretariat</p>	LAC review meeting scheduled for Oct 20
<i>C. Regional Activities</i>				
16. Rwanda-DRC cross-boarder sensitization	<ul style="list-style-type: none"> ▪ Continued support provided for joint sensitization strategy 	<p>On-going</p>	<p>GOR, GDRC, MONUC, MDRP Secretariat</p>	

MDRP – Work Plan – October to December 2003

<i>Components</i>	<i>Actions to be Taken</i>	<i>By When</i>	<i>Responsible Parties</i>	<i>Comments</i>
17. TCG meeting	<ul style="list-style-type: none"> ▪ finalize and distribute M&E workshop report to partners ▪ Facilitate TCG meeting pre-Kinshasa meeting ▪ Identify priority opportunities for cross-boarder info sharing and draft plan for agreed-upon activities 	<p>Oct 2003</p> <p>Nov 2003</p> <p>Nov 2003</p>	<p>MDRP, GTZ</p> <p>MDRP</p> <p>MDRP with partners</p>	
<i>D. Program Management</i>				
18. MDRP Trust Fund	<ul style="list-style-type: none"> ▪ Follow-up contacts with new donors for additional contributions 	<i>On-going</i>	MDRP Secretariat	
19. MDRP website	<ul style="list-style-type: none"> ▪ Revise/update website as needed 	Ongoing	MDRP Secretariat	Launched on July 11, 2003
20. MDRP Secretariat	<ul style="list-style-type: none"> ▪ Finalize joint supervision mission and wrap-up report ▪ Prepare for partners meeting ▪ Conduct of partners meeting ▪ Installation/orientation of new program manager 	<p>Oct 2003</p> <p>Oct-Nov 2003</p> <p>Nov 12-14, 2003</p> <p>Nov 2003</p>	<p>MDRP Secretariat & Partners</p> <p>MDRP Secretariat</p> <p>World Bank/MDRP Secretariat</p>	