



**Progress Report and Work Plan  
January - March 2004**

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## Progress Report and Work Plan January - March 2004

1. This report provides an update of activities carried out under the Multi-Country Demobilization and Reintegration Program (MDRP) since the time of the previous quarterly progress report (October to December 2003). The report is organized by the four main components of the MDRP, namely: (i) national demobilization and reintegration programs; (ii) special projects; (iii) regional activities; and (iv) overall program management. A table providing and update on status of special projects, an unaudited financial statement of the MDRP Trust Fund, and a revised work plan for the period April to June 2004 are also included as annexes to this report.

### I. National Programs

#### *Angola*

2. The Bank and MDRP supported portion of the ADRP became effective on March 2, 2004, allowing for the first tranche payment of the \$33 million IDA grant to the Government for reintegration activities. On-going activities under the UNDP/FAO special project (see discussion below) is resulting in a back-log of reintegration sub-projects that will be financed through the IDA/MDRP grants. IRSEM has held a series of meetings with donor and implementing partners to present the agreed upon project implementation procedures, and plans to hold a national workshop in latter April. UNITA has expressed concerns about their involvement in the overall process and the World Bank has discussed these concerns with Government, UNITA and donors and will continue monitoring their substantive participation in the project at municipal, provincial and national levels. A World Bank implementation support mission was conducted in February and the *aide memoire* shared with all partners.

#### *Burundi*

3. The World Bank Board approved IDA grant financing (US\$33 million) for the Government of Burundi's Demobilization, Reinsertion and Reintegration Program (DRRP) on March 18, 2004. Three conditions of effectiveness have been specified for the initial disbursement of the IDA resources: (i) a decree defining combatant status, (ii) a ministerial order defining the status of *Gardien de la Paix* and *Combattant militant* militia, and (iii) a Program Implementation Manual. It is expected that Government will fulfill these conditions by May 15, 2004.

4. The Joint Operations Plan has been substantively completed in January 2004. However, the inability of the members of the Joint Ceasefire Commission to agree on combatant status criteria has precluded its finalization. The MDRP Secretariat has continued to sensitize the parties to the need for an agreement on this as a pre-condition for the initiation of demobilization activities.

5. Government confirmed the availability of two Demobilization centers (Gitega and Randa) for use by the DRRP mid-March 2004. The Joint Operations Center (ES/NCDRR and AMIB) is currently in the process of finalizing rehabilitation plans for these sites. The ES/NCDRR is

planning to be in a position to initiate demobilization activities by June 7, 2004. The availability of a third Demobilization Center for the demobilization of FAB soldiers remains to be confirmed.

6. The provision of essential food and non-food relief items to combatants gathered in eleven assembly areas is proceeding. A Steering Committee comprising contributing donors, the ES/NCDRR, AMIB and UNOB has been established to oversee the distribution of this assistance. However, to date, it has been difficult to verify the number of people present in the assembly areas as well to monitor the distribution of this assistance. The Steering Committee is planning to reinforce verification and monitoring assistance, and has requested more robust assistance of AMIB in this regard. The difficulty associated with the provision of this assistance highlights the importance of initiating military integration and demobilization activities as soon as possible.

7. Planning for military integration has not advanced at the same rate as demobilization and reintegration planning. There is a significant risk that the initiation of demobilization activities would be delayed by the absence of a credible military integration option.

#### *Rwanda*

8. Implementation of the Rwanda Demobilization and Reintegration Program (RDRP) continues to be satisfactory. As of 31 March, 2004, a total of 19,282 combatants have been demobilized under the current phase of the program, of which 15,202 are from the Rwanda Defense Forces (RDF) and 4,080 are members of Rwandan armed groups. The slow rate of repatriation of members of Rwandan armed groups from the DRC, which has slowed again after a spike in the last months of 2003, continues to limit the contribution of this Program to regional stabilization.

9. The RDRC continues to focus its attention on the challenges of providing effective social and economic reintegration assistance. A recent rapid field assessment will be complemented with an independent evaluation and beneficiary assessments in the coming quarter. DFID and the RDRC have jointly identified a reintegration advisor who will assist the RDRC with reintegration planning and implementation. Furthermore, the implementation of bilateral support from the German Government (KFW and GTZ), with a focus on the medical rehabilitation of disabled ex-combatants and community reintegration, is being provided within the framework of the RDRP.

10. The RDRC has established a demobilization reception center for the reception, registration, and demobilization of child soldiers returning from the DRC in Ruhengeri town. In view of a recent shift of responsibility for child soldier issues from the Ministry of Local Government and Social Affairs to the Ministry of Gender and Family Affairs, the RDRC is currently reviewing its partnerships for the child soldier component of the RDRP. The RDRC is working closely with Save the Children (SCF) UK to review relevant procedures and secure technical assistance. In addition, in view of the fact that only two female child soldiers have been repatriated from the DRC to date, DFID is financing a study to identify potential patterns of exclusion of female child soldiers during the repatriation process from the DRC.

*Other programs*

11. In close collaboration with partners, the MDRP Secretariat has continued to support other national programs currently under preparation.

- CAR. A US\$ 9.8 million MDTF grant was endorsed by the MDRP Local ad hoc Committee in February 2004, after the MDRP Trust Fund Committee in November 2003 agreed to undertake DDR efforts in CAR in the form of a special project to be managed by UNDP. As CAR is in arrears with the World Bank, an exemption was granted for the MDRP to finance the project. In view of the fact that several MDTF grants have already been signed with UNDP, it is expected that the Grant Agreement in support of this project will be signed before the end of April. Project components are: i) disarmament (UNDP funded); ii) reintegration of ex-combatants (MDRP funded); iii) support to communities of origin and/or destination of ex-combatants (MDRP funded); iv) security for disarmament (other funding).
- Congo. Following the presentation by Government of their national DDR program proposal, and as agreed during the last MDRP partners' meeting, independent experts carried out a mission to verify proposed numbers of beneficiaries and assess the validity of eligibility criteria put forward in the program proposal. The terms of reference and composition of the mission were established in consultation with the Government and MDRP partners. The independent experts worked in country through the month of March and are expected to issue their report on April 9 and present their findings simultaneously to Government and MDRP partners in Brazzaville on April 15, 2004. On the basis of the findings of this mission, the MDRP secretariat will prepare an options paper for discussion at the next MDRP partners meeting.
- DRC. A World Bank pre-appraisal mission took place from January 25 to February 6, 2004. The objective of the mission was to continue consultations with the government and MDRP partners in Kinshasa on the development of the national DDR program. The mission also worked closely with Government and partners involved in SSR planning to ensure that the necessary linkages between the two processes are in place. On the basis of the progress made on technical preparations for the national program, the mission was upgraded to an appraisal mission. This upgrade allowed the World Bank to invite a Congolese delegation for technical discussions in Washington ahead negotiations so that Board presentation and approval could be expedited. Technical discussions were concluded by the end of the quarter, formal negotiations will be completed mid-April, which will still allow for Board presentation in early May.

During the technical discussions, clarification and agreement were reached on the following issues: i) institutional framework; ii) reinsertion package; iii) financial control mechanisms, including modalities for cash payments; iv) definition of posts and recruitment procedures; v) program performance indicators. The technical annex is being finalized to incorporate the modifications agreed upon during these discussions and will be circulated to MDRP partners shortly. Mr. Daniel Kawata, who was appointed on March 22, 2004 to head CONADER, was able to join the Government delegation and participate in the technical discussions. His participation in the process also afforded him an opportunity to familiarize himself with the MDRP approach and with the kind of support available to CONADER as it prepares itself for program implementation.

- Uganda. General discussions with the Government on the prospects of a possible national demobilization and reintegration program in Uganda continued during two short MDRP

missions in January and February/March 2004. These discussions confirmed the outcome of the Defence Review process – including the Uganda’s People Defence Force Bill and a White Paper, both currently under Parliament’s consideration – would form the basis for much of a possible demobilization program. Given the current security concerns in the country, uncertainties are likely to persist about the timeframe in which such program could be implemented, even after the adoption of the White Paper by Parliament. Indeed, decisions on actual demobilization are not expected before the termination of the violent conflict in the North of the country. Militia groups in the North and East are still recruiting and arming new combatants in order to defend communities against the threat posed by the Lord’s Resistance Army. These militias are funded through the Ministry of Internal Affairs, and armed by the Uganda People’s Defence Force (UPDF). No plans for the disbanding of these groups yet exist. Meanwhile, Government has stepped up efforts to reduce the number of ‘ghost soldiers’ in the UPDF.

## **II Special Projects**

12. To date, a total of 11 special project proposals (eight in DRC, and one each in Angola, Burundi and Uganda) have been or are being processed by the local ad hoc committees, the MDRP Secretariat and the World Bank. Below is an update on the status of special projects by country. Annex 1 provides additional project specific information.

- Angola: Implementation of the UNDP/FAO special project continues to progress well, providing essential agriculture subsistence support to the majority of demobilized ex-UNITA combatants, and in activating the economic reintegration activities of IRSEM. FAO completed the distribution of an estimated 50,000 agriculture kits to ex-combatants in the plan alto region in late February and, depending on the results of an assessment mission, the World Bank has recommended that Government contract with FAO to complete distribution to any outstanding ex-combatants who have not yet received such support. The UNDP technical assistance team has been working closely with IRSEM to launch the processes for identifying and financing economic reintegration activities, and 32 sub-projects that target 2,315 ex-combatants have begun in Benguela, Bie, Huambo, Huila and Kwanza Sul provinces. An additional 8 sub-projects targeting approximately 1,600 ex-combatants were approved at the end of the quarter.
- Burundi: Negotiations for the UNICEF special project grant continues in an effort to resolve differences over wording of financial management and procurement requirements. In the meantime, the MDRP Secretariat has sought the input of MDPR partners as to a possible amendment to the administrative agreements for the MDRP that would allow the Bank to reduce it’s fiduciary responsibilities for UN agencies. At the close of the quarter only one donor had indicated a likely willingness to accept such a modification.
- CAR: see above under I. National Programs.
- DRC: The four special projects for the demobilization and reintegration of child-soldiers approved in the DRC are in early stages of implementation. The child protection agencies involved are working in close collaboration across a number of provinces. Due to delays caused by confusion surrounding the issuance of demobilization documentation, children were not released by military commanders in most areas until late March 2004, and then only in relatively small numbers. An interim arrangement was established for the release of the children, with official demobilization documentation still pending. During the past quarter, the

only significant child demobilization to date was undertaken in Maniema province by CARE. Family tracing for released children is well under way in most cases and reunification with the families has commenced. Agencies are working to establish community networks and partnerships with local NGOs with whom decisions on reintegration activities will be made. Progress on this front should be seen over the next reporting period.

- Uganda: Following LAC endorsement in September 2003 of a special project proposal from Government aimed at irregular forces that surrender to Government under the Amnesty Act, the World Bank conducted assessments of the financial management and procurement systems of the Amnesty Commission in January 2004. These assessments pointed at the need to take several preparatory measures and make amendments in the proposal. Through the services of three consultants and direct advice, the MDRP Secretariat has provided support to the Commission towards finalizing the project documentation and improving its management systems. The proposal was resubmitted to the MDRP Secretariat in March and is currently being processed for World Bank approval. Meanwhile, with assistance from the Governments of Denmark and Ireland, and UNDP, the Amnesty Commission has been providing assistance to members of a former rebel group that returned to the country in December and are currently resettling in West-Nile Province.

### **III Regional Activities**

13. In February 2004, the MDRP Secretariat conducted a study tour to Sierra Leone for representatives of the national demobilization and reintegration programs to draw the lessons of the strategies for and outcomes of reintegration efforts targeting demobilized ex-combatants. Participants from Angola, Burundi, CAR, Congo, Rwanda and Uganda met with representatives of relevant government and UN agencies, implementing partners, community-based organizations and with ex-combatants. Participants compiled and discussed key observations relating to program design, policy and implementation issues, and used these as input to the individual country programs. A study tour report was distributed to the partners (soon to be available on the MDRP website). Separate country reports elaborating on how best to implement those observations most relevant to the national programs are attached as annexes to this report.

### **IV Program Management**

#### *Program management and coordination*

14. All MDRP Secretariat staff convened in the Washington area on January 21-23, 2004 for a team retreat that aimed to provide an opportunity to:

- the MDRP then new manager to further familiarize himself with program priorities and challenges for coming period;
- the Secretariat to review:
  - principles and assumptions on which the MDRP was established in light of implementation to date;
  - instruments put in place to operationalize the MDRP concept and partnership, and reflect on their effectiveness;

- policy and programmatic issues for each MDRP to be addressed in 2004 and beyond; and,
- the Secretariat workplan to ensure the smooth implementation of the recommendations of the last MDRP partners meeting and the conclusions of the retreat.

15. At the end of the quarter, the MDRP Secretariat visited four partners (Belgium, EC, Germany and UK) to discuss current progress and remaining challenges for the MDRP. The visit was timed to coincide with the monthly meeting of the EU Africa Working Group where the Secretariat made a presentation and fielded questions on the MDRP. Follow-up meetings with these and other trust fund donor partners are scheduled for mid-April.

16. The MDRP Secretariat initiated substantive and logistical arrangements to hold the fourth semi-annual partners meeting in Brussels on May 13-14, 2004. The MDRP Secretariat will update donors and partners on the progress made to date, and representatives will discuss a number of thematic as well as country-specific issues and the upcoming plans under the program including next steps to follow up on recommendations made by partners in the course of the meeting.

17. During the quarter, regular in-country coordination was maintained in Burundi, Rwanda, Uganda and the DRC, while in Angola, the first meeting of key DDR partners was organized and conducted by IRSEM.

#### *Staffing*

18. The Secretariat is finalizing the recruitment process for three additional field-based staff for the DRC and Burundi as approved by the MDRP Trust Fund Committee during the Kinshasa partners meeting.

#### *Trust Fund Administration and Expenses*

19. During the quarter under review, MDRP Trust Fund income rose to USD65 million, including investment income of USD1.4 million, and an outstanding contribution from Germany of USD1.3 million (see Annex 2). Total disbursements through the end of the quarter amount to USD 17.8 million for national programs, special projects, regional activities, program management and administration. Furthermore, current outstanding commitments stand at a total of USD 19.2 million (i.e., USD11.7 million for the Rwanda national program, and USD 7.5 million for special projects in Angola and the DRC).

### **V Plans for the Next Quarter**

20. The focus of work for the MDRP Secretariat and the Program for the next three-month period (from April to June 2004) will be in the following broad areas. Annex 3 contains a more detailed work plan for the Secretariat.

- *National programs*: closely monitor early project implementation and finalize MDRP Trust Fund grant in support of the Angola national; initiate rapid implementation of the national program in Burundi and strengthen MIS/M&E function; continue supporting strengthening of M&E and reintegration strategies in Rwanda; support World Bank pre-effectiveness activities for the national program in the DRC and for CAR; and assess proposed program parameters for the Republic of Congo's program.

- *Special projects*: ensure timely initiation of work in the DRC; finalize grant agreements with UNICEF/NY for Burundi and DRC projects; continue to supervise implementation of activities in Angola; process Amnesty Commission proposal for Uganda; and establish a monitoring system for special project progress and FMR reports.
- *Regional activities*: work with the Governments of the DRC, Congo, Burundi and Rwanda and with relevant international actors in support of the repatriation of foreign combatants.
- *Program management*: hire and install new field staff in DRC and Burundi; and conduct and report on next partners' meeting; expand MDRP participation in relevant fora (eg. EU Africa Working Group) and increase the frequency of visits to partners headquarters.

**Annex 1: Status of Special Project Proposals (as of March 31, 2004)**

	<i>Proposing Agency</i>	<i>Project Name</i>	<i>LAC Review</i>	<i>Proposal Resubmission</i>	<i>Approved Budget (USUSD)</i>	<i>Legal Agreement General Status</i>	<i>Disbursement of Finances</i>	<i>Operational Program</i>
<b>DEMOCRATIC REPUBLIC OF CONGO</b>	1. Save the Children/UK	Support for the reunification and reintegration of former child soldiers in DRC	February 2003	April 2003	2,456,178	Grant agreement signed in October 2003.	First tranche of <b>\$963.000</b> disbursed in March 2004.	A 10% retro-active payment clause has been approved to allow implementation to commence
	2. IRC	Situation assessment and pilot projects for demobilization and reintegration of child soldiers in Orientale, N. Katanga, Maniema	February 2003	March 2003	6,989,340	All Grant agreements signed in October 2003.	First tranche of <b>\$2 million</b> disbursed in January 2004.	First progress report has been received.
	3. IFESH							
	4. CARE							
	5. UNDP/GoDRC	Community Recovery and Re-integration of ex-combatants in Eastern Congo	February 2003	May 2003	5,000,000	Grant agreement signed in November 2003.	First tranche of <b>\$2.8 million</b> disbursed in January 2004.	First implementation report is under preparation. Expected March 31, 2004.
	6. UNDP	Rapid Reaction Mechanism	June 2003	July 2003	4,629,870	Grant agreement signed in November 2003.	First tranche of <b>\$3.2 million</b> disbursed in January 2004.	First implementation report is under preparation. Expected March 31, 2004.
	7. Belgium Red Cross	Capacity Building and support to the prevention of recruitment, demobilization and reintegration of children associated with armed forces	July 2003; September 2003	August 2003	2,157,754	Package approved by Bank. Grant agreement in process.		A 20% retro-active payment clause has been approved to allow implementation to commence.
	8. UNICEF	Prevention of recruitment, demobilization and reintegration of children associated with armed forces.	October 2003	November 2003	4,996,927	Package being prepared for Bank approval. Grant agreement negotiations in process.		

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	<i>Proposing Agency</i>	<i>Project Name</i>	<i>LAC Review</i>	<i>Proposal Resubmission</i>	<i>Approved Budget (USUSD)</i>	<i>Legal Agreement General Status</i>	<i>Disbursement of Finances</i>	<i>Operational Program</i>
<b>ANGOLA</b>	9. UNDP (in partnership with ILO and FAO)	Joint Special Project Proposal to support the Reintegration of Demobilized Soldiers in Angola	March 2003	April 2003	4,336,483	Grant agreement signed in August/ September 2003.	First tranche of <b>\$2.5 million</b> disbursed in October 2003. Second tranche of <b>\$674,000</b> disbursed in January 2004.	Work begun on economic reintegration, strengthening of national counterpart and procurement of agricultural inputs for next season.
<b>BURUNDI</b>	10. UNICEF	Special Project Proposal to support the Demobilization, Reintegration and Recruitment Prevention of Child Ex-Combatants	June 2003	August 2003	3,607,498	Package approved by Bank. Grant agreement being negotiated.		
<b>UGANDA</b>	11. Amnesty Commission	Repatriation, Rehabilitation and Reintegration of Reporters in Uganda	November 2003	January 2004	3,632,953	LAC recommended for approval. Package being prepared for Bank approval.		
<b>CAR</b>	12. GoCAR/ UNDP	Special Project for the Demobilization and Reintegration of Ex-combatants (national program alternative)	February 2004	February 2004	9,777,343	LAC recommended for approval. Package being prepared for Bank approval.		A 10% retro-active payment clause will be submitted along with the package to allow implementation to commence.

**Annex 2: MDRP Trust Fund (TF 50574)**  
**Unaudited Financial Statement\***

Income & Disbursement Categories	US\$	
	as of 03/31/04	as of 12/31/03
<b>1. Receipts to date</b>		
a. Donor contributions	63,632,904	62,361,925
- Belgium	10,992,483	10,992,483
- Canada	7,087,257	7,087,257
- Denmark	2,486,188	2,486,188
- EC	10,916,000	10,916,000
- France	2,078,600	2,078,600
- Germany	2,282,248	1,011,270
- Italy	1,714,050	1,714,050
- Netherlands	10,352,188	10,352,188
- Norway	3,533,070	3,533,070
- Sweden	2,190,820	2,190,820
- UK	10,000,000	10,000,000
b. Investment Income **	1,430,465	1,290,202
<b>Total Receipts</b>	<b>65,063,368</b>	<b>63,652,128</b>
<b>2. Disbursements to date</b>		
a. National Programs	2,685,773	1,400,000
b. Special Projects	12,165,652	2,538,356
c. Regional Activities	557,558	288,832
d. Program Management ***	2,283,431	1,858,864
e. Trust Fund administrative charge **	381,797	374,172
<b>Total Disbursements</b>	<b>18,074,211</b>	<b>6,460,223</b>
<b>3. Trust Fund Balance</b>	<b>46,989,157</b>	<b>57,191,904</b>

\* as of 03/31/04

\*\* Investment income and administrative charges as of 01/04/04

\*\*\* Includes MDRP secretariat input for general program administration, national program and special projects management

**MDRP – Work Plan – April to June 2004**

**Annex 3: MDRP Work Plan: April to June 2004**

<i>Components</i>	<i>Actions to be Taken</i>	<i>By When</i>	<i>Responsible Parties</i>	<i>Comments</i>
<b>A. National Programs</b>				
• Angola	<ul style="list-style-type: none"> <li>▪ Participate in Project launch workshop</li> <li>▪ Finalize MDRP grant agreement and release first tranche</li> <li>▪ Organize implementation support mission</li> </ul>	<p>April 2004 April 2004</p> <p>late June 2004</p>	<p>World Bank Government/MDRP/World Bank</p> <p>World Bank TTL</p>	IDA grant declared effective on March 2
• Burundi	<ul style="list-style-type: none"> <li>▪ IDA Grant effectiveness</li> <li>▪ MDRP TF Agreement signed</li> <li>▪ Initiate demobilization activities</li> </ul>	<p>May 2004 April 2004</p> <p>June 2004</p>	<p>Government and World Bank Government and World Bank, with TFC no-objection ES/NCDRR and AMIB</p>	
• CAR	<ul style="list-style-type: none"> <li>▪ Finalize grant agreement with UNDP</li> <li>▪ Finalize conditions of effectiveness</li> <li>▪ Process first disbursement</li> </ul>	<p>April-May 2004 May 2004 May-June 2004</p>	<p>MDRP/World Bank/UNDP UNDP World Bank</p>	
• Congo	<ul style="list-style-type: none"> <li>▪ Independent review mission to present findings to panel in Brazzaville</li> <li>▪ Approval of plan for national program</li> </ul>	<p>April 2004</p> <p>May 2004</p>	<p>MDRP partners/ Government</p> <p>MDRP donors</p>	
• DRC	<ul style="list-style-type: none"> <li>▪ Finalization of project documents for presentation to Board 5<sup>th</sup> May.</li> <li>▪ Preparation of working draft of Joint Operations Plan</li> <li>▪ Distribution of Technical Annex to MDRP Partners.</li> <li>▪ Development of Financial Management Manual</li> <li>▪ Analysis and provision of technical assistance for CONADER for initial start up</li> <li>▪ Approval of National DDR plan by Government</li> </ul>	<p>April 2004</p> <p>April - May 2004</p> <p>April 2004</p> <p>May-June 2004</p> <p>April – June 2004</p> <p>April 2004</p>	<p>World Bank/Government</p> <p>CONADER/MDRP/Partners</p> <p>MDRP</p> <p>Government/World Bank</p> <p>CONADER/MDRP/World Bank/Partners</p> <p>Government</p>	
• Rwanda	<ul style="list-style-type: none"> <li>▪ Strengthen linkages between RDRC, GoDRC and MONUC</li> <li>▪ Reinforce provision of reintegration assistance</li> </ul>	<p>Ongoing</p> <p>Ongoing</p>	<p>MDRP</p> <p>RDRC and TCC</p>	
• Uganda	<ul style="list-style-type: none"> <li>▪ Decisions on future size of the UPDF</li> </ul>	<p>Apr-June 2004</p>	<p>Government</p>	

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<i>Components</i>	<i>Actions to be Taken</i>	<i>By When</i>	<i>Responsible Parties</i>	<i>Comments</i>
<b><i>B. Special Projects</i></b>				
• Angola	<ul style="list-style-type: none"> <li>▪ Assess need for follow-up agriculture support</li> <li>▪ Tools procurement for training activities</li> <li>▪ Assess progress (as part of supervision mission)</li> </ul>	<p>April 2004 April-May 2004 July 2004</p>	<p>FAO/Government UNDP World Bank/MDRP</p>	50,000 agricultural kits distributed in Feb/March
• Burundi-UNICEF	<ul style="list-style-type: none"> <li>▪ Finalization/signing of Grant Agreement</li> <li>▪ Integration of key activities into the national DRRP</li> <li>▪ Finalization of JOP</li> </ul>	<p>April-May 2004 April-June 2004  May 2004</p>	<p>World Bank / UNICEF NCDRR / UNICEF / other TGoB stakeholders MDRP Secretariat</p>	
• DRC-SCF	<ul style="list-style-type: none"> <li>▪ Support implementation</li> </ul>	<i>On-going</i>	MDRP	
• DRC-NGO Consortium	<ul style="list-style-type: none"> <li>▪ Support implementation</li> </ul>	<i>On-going</i>	MDRP	
• DRC-UNDP Com. Reintegration	<ul style="list-style-type: none"> <li>▪ Support implementation</li> </ul>	<i>On-going</i>	MDRP	
• DRC-UNDP RRM	<ul style="list-style-type: none"> <li>▪ Support implementation</li> </ul>	<i>On-going</i>	MDRP	
• DRC-Belgium Red Cross	<ul style="list-style-type: none"> <li>▪ Finalize and sign grant agreement</li> <li>▪ Disburse funds</li> </ul>	<p>April 2004 May 2003</p>	<p>Bank/MDRP/BRC World Bank</p>	
• DRC-UNICEF	<ul style="list-style-type: none"> <li>▪ Approve project package</li> <li>▪ Finalize and sign grant agreement</li> <li>▪ Disburse first tranche</li> </ul>	<p>Apr 2004 May 2004 May 2004</p>	<p>MDRP, World Bank World Bank, UNICEF World Bank</p>	
• Uganda	<ul style="list-style-type: none"> <li>▪ Special project approval</li> <li>▪ Finalize and sign Grant Agreement</li> <li>▪ Fulfill effectiveness conditions</li> <li>▪ Release first tranche payment</li> </ul>	<p>April 2004 May 2004 May-June 2004 June 2004</p>	<p>MDRP Secretariat / World Bank World Bank/Government Amnesty Commission World Bank</p>	
<b><i>C. Regional Activities</i></b>				
• Rwanda-DRC cross-boarder sensitization	<ul style="list-style-type: none"> <li>▪ Support the resumption of efforts towards the implementation of the strategy devised by the Governments of the DRC and Rwanda.</li> </ul>	<i>On-going</i>	GOR, GDRC, MONUC, MDRP Secretariat	
• TCG meeting	<ul style="list-style-type: none"> <li>▪ Organize TCG meeting in Brussels</li> <li>▪ Propose potential opportunities for cross-boarder info sharing and draft plan for agreed-upon activities</li> </ul>	<p>Apr-May 2004 June 2004</p>	<p>MDRP Secretariat MDRP with partners</p>	

**MDRP – Work Plan – April to June 2004**

<i>Components</i>	<i>Actions to be Taken</i>	<i>By When</i>	<i>Responsible Parties</i>	<i>Comments</i>
<b><i>D. Program Management</i></b>				
<ul style="list-style-type: none"> <li>• MDRP Trust Fund</li> </ul>	<ul style="list-style-type: none"> <li>▪ Prepare analysis of TF/IDA funding split for Partners' meeting</li> <li>▪ Follow-up AfDB new pledge of support</li> <li>▪ Follow-up further potential contributions (Finland, Portugal, Japan, etc.)</li> </ul>	<ul style="list-style-type: none"> <li>April 2004</li> <li>Apr-May 2004</li> <li>May-June 2004</li> </ul>	<ul style="list-style-type: none"> <li>MDRP Secretariat</li> <li>MDRP Secretariat</li> <li>MDRP Secretariat</li> </ul>	
<ul style="list-style-type: none"> <li>• MDRP Secretariat</li> </ul>	<ul style="list-style-type: none"> <li>▪ Prepare and conduct Brussels partners meeting</li> <li>▪ Produce, translate and distribute partners meeting proceedings report</li> <li>▪ Hire and install new staff in:               <ul style="list-style-type: none"> <li>○ Burundi</li> <li>○ Kinshasa and Goma</li> </ul> </li> </ul>	<ul style="list-style-type: none"> <li>April-May 2004</li> <li>May-June 2004</li> <li>Apr-May 2004</li> <li>May-June</li> </ul>	<ul style="list-style-type: none"> <li>MDRP Secretariat</li> <li>MDRP Secretariat</li> <li>MDRP Secretariat, World Bank</li> </ul>	